



Ministerie van Infrastructuur
en Waterstaat

INTERNATIONAL RAILWAY
SAFETY COUNCIL

SEVILLA, OCTOBER 16-21, 2022

Rode draden IRSC2022



Rode draden IRSC

1. IRSC
2. Veiligheidscultuur
3. Nationaal bow-tie management
4. Innovaties
5. IRSC 2023 en 2024?



1. IRSC

- Sinds 1990, gestart in Japan, core group met UIC, vervoerders, infrabeheerders, toezichthouders en onderzoekers.
- Kernpunten:
 - Open forum, all to contribute
 - Learn from safety investigations
 - Forum for international experts to meet and discuss issues
 - Positive achievements – break-out, tech visits
 - Areas of concern - core group; Chatham House issue



2. Veiligheidscultuur

- Safety culture has become a must-have for industry.
- Three prerequisites to install a desired safety culture in a company.
 - Diagnosing the historical safety culture pre-existing to any intended improvement
 - Understanding a typology of desirable safety cultures depending on the industrial context concerned
 - Avoiding considering safety culture in isolation and standalone.

Bron: FONdation pour une Culture de Sécurité Industrielle



Nationaal bow-tie management

- 1 COLLECT FACTS AND ANALYSE ROOT CAUSES
- 2 IDENTIFY THE BEHAVIOUR OR ACT
- 3 EVALUATE THE ACCEPTABILITY OR UNACCEPTABILITY OF THE BEHAVIOUR OR ACT
- 4 TAKE APPROPRIATE MEASURES REGARDING THE ACTORS, THE TEAM AND THE SYSTEM
- 5 PROVIDING FEEDBACK TO ALL PARTIES INVOLVED

1 COLLECT FACTS AND ANALYSE ROOT CAUSES DISTINGUISH BETWEEN SYSTEM-INDUCED AND OPERATOR-INDUCED CAUSES

SYSTEM-INDUCED CAUSES

- | Negative factors | Positive factors |
|---|------------------|
| <ul style="list-style-type: none"> ☑ Rules / Procedures / Documentation <ul style="list-style-type: none"> Unavailable ↔ Available Unenforceable ↔ Enforceable Inappropriate for the situation ↔ Appropriate for the situation Not understandable ↔ Understandable Not up-to-date / Obsolete ↔ Up-to-date Inconsistent to each other ↔ Compatible with each other ☑ Equipment / technical installations <ul style="list-style-type: none"> Unavailable ↔ Available Bugged or out of order ↔ Fully functional Unsuitable for the activity ↔ Suitable for the activity ☑ Resources available <ul style="list-style-type: none"> Insufficient time for the activity ↔ Sufficient time for the activity Unavailable staff ↔ Available staff Insufficient staff ↔ Sufficient staff Inadequate skills (training, qualification, authorisation) ↔ Adequate skills (training, qualification, authorisation) ☑ Organisation <ul style="list-style-type: none"> Unsuitable for the activity ↔ Suitable for the activity Not compliant with the plan ↔ Compliant with the plan ☑ Environment and working conditions (mood, atmosphere...) <ul style="list-style-type: none"> Uncomfortable (noise, weather...) ↔ Comfortable Group pressure ↔ Collaborative helping Unsafe local practices ↔ Safe group practices Hierarchical pressure ↔ Hierarchical support | |

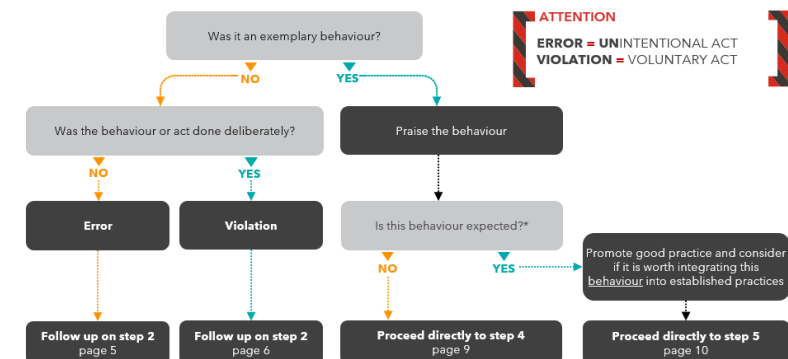
OPERATOR-INDUCED CAUSES

- | Negative factors | Positive factors |
|--|------------------|
| <ul style="list-style-type: none"> ☑ Knowledge ☑ Technical skills ☑ Non Technical Skills (NTS) | |
| <ul style="list-style-type: none"> Lack of knowledge ↔ Adequate knowledge Inadequate training received ↔ Adequate training Lack of experience ↔ Appropriate level of experience Inadequate soft skills ↔ Adapted soft skills Technical skills gap ↔ Sufficient technical skills Non technical skills gap ↔ Sufficient non technical skills | |

- Best practices**
- Challenge the system and managerial practices.
 - Identify root causes based on the HOF analysis of the safety event.

2 IDENTIFY THE BEHAVIOUR OR ACT DISTINGUISH BETWEEN ERROR, VIOLATION AND EXEMPLARY BEHAVIOUR

WAT IS AN EXEMPLARY BEHAVIOUR?
It is a good practice, a behaviour or an act performed to guarantee a higher level of safety, even if it means breaking some rules.
Example: Airplane pilot Sully landing on the Hudson River in New York on January the 15th 2009.



* A behaviour can be considered exemplary because it has allowed a situation to be remedied, but can also be considered as undesirable given the fact that it is not the agent's but the system's responsibility to prevent or remedy this situation. Such exemplary behaviour is hence evaluated as undesirable when we want to avoid putting other agents in a similar situation.





Innovaties

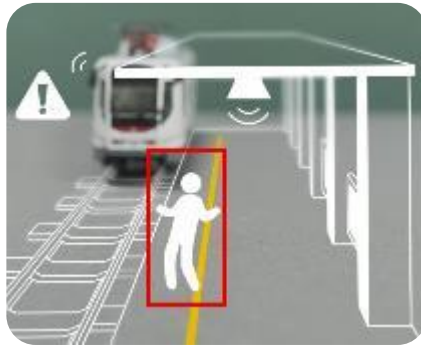
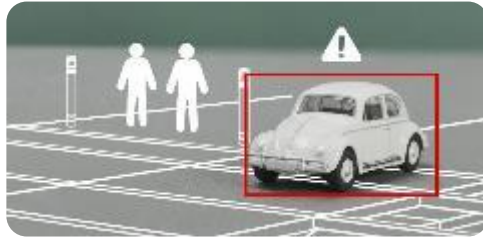
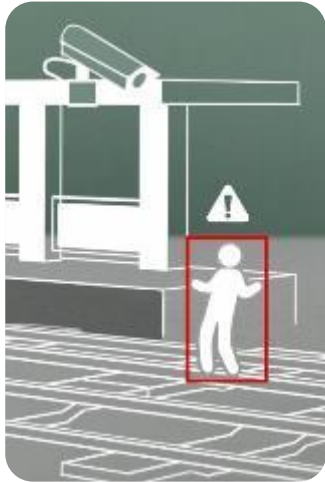
Intelligence Safety 3.0

- Anticipative prevention with intelligence



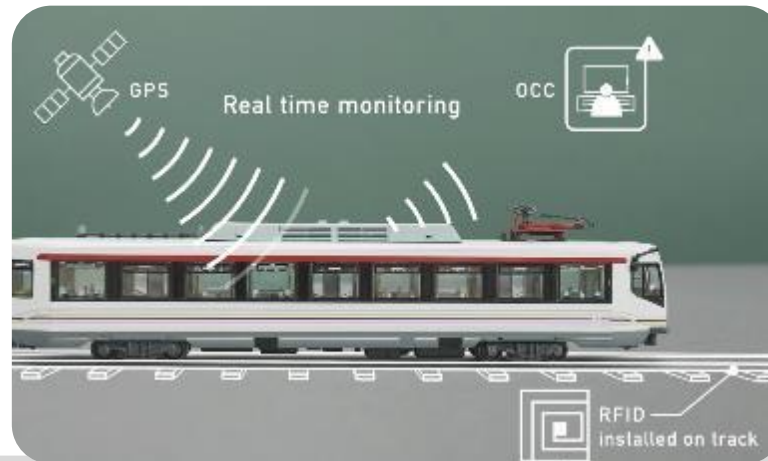
Smart Junction & Platform Analytics

- **Video analytics to detect track intrusion**



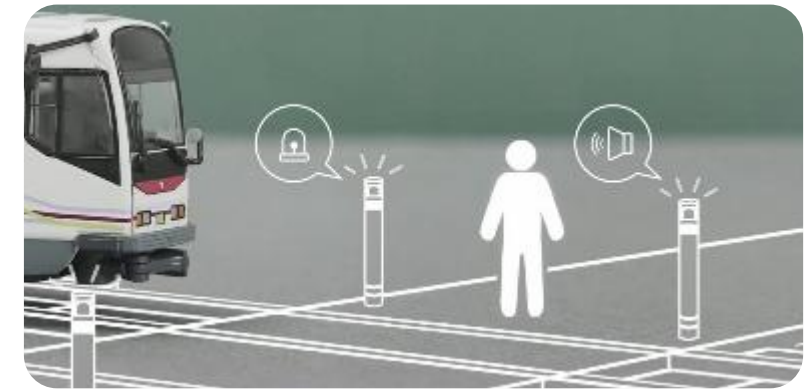
iSPS

- **Multiple driving alerts enhancing safety**
- **Early warning and anticipative prevention against track intrusion with analytics results**



Pedestrian Flashing Bollard

- **Visual and audio alert, with on-ground LED strip to enhance pedestrian awareness**
- **Early warning and anticipative prevention of pedestrian dashing out with iSPS LRV data**

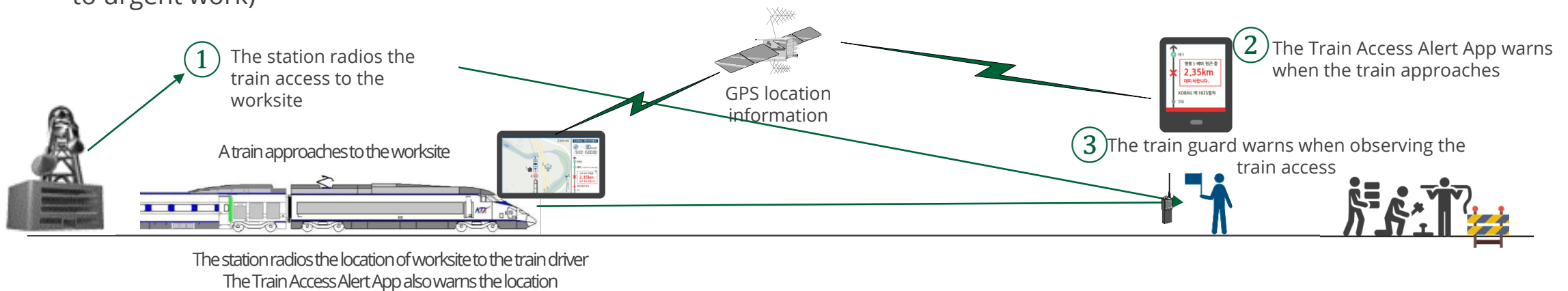


2.5 Considering Enhancement of Track Workers' Safety

- KORAIL manages multiple safety measures, but more definite method is needed to secure track workers' safety
 - If the worker doesn't hold or activate the app, train access alerts are made by humans such as the stations' radio communication or train guards and the location cannot be found in the navigation system or MIS (some workers don't use the app due to urgent work)

- Even if using the app, it is difficult to check the work is in progress at a pre-negotiated section or time

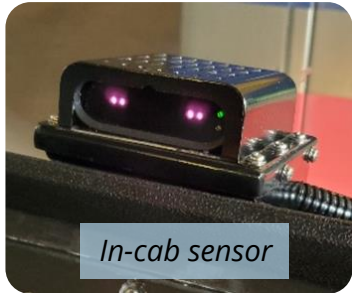
Parallel safety measures by humans and by the system



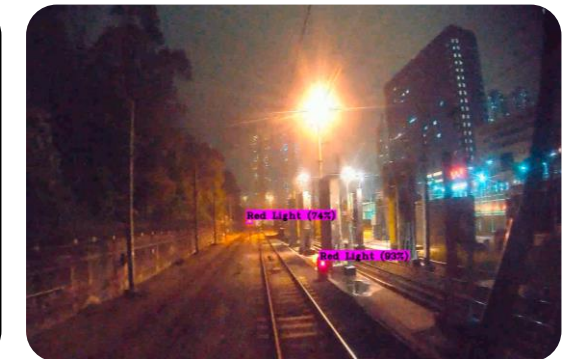


Smart Operation

Driver Fitness Monitoring System

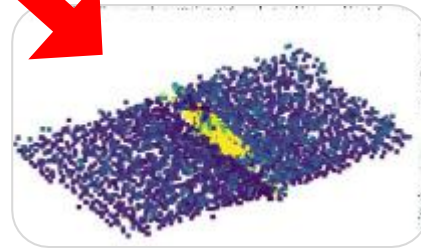


Trackside Signal and Object Detections System

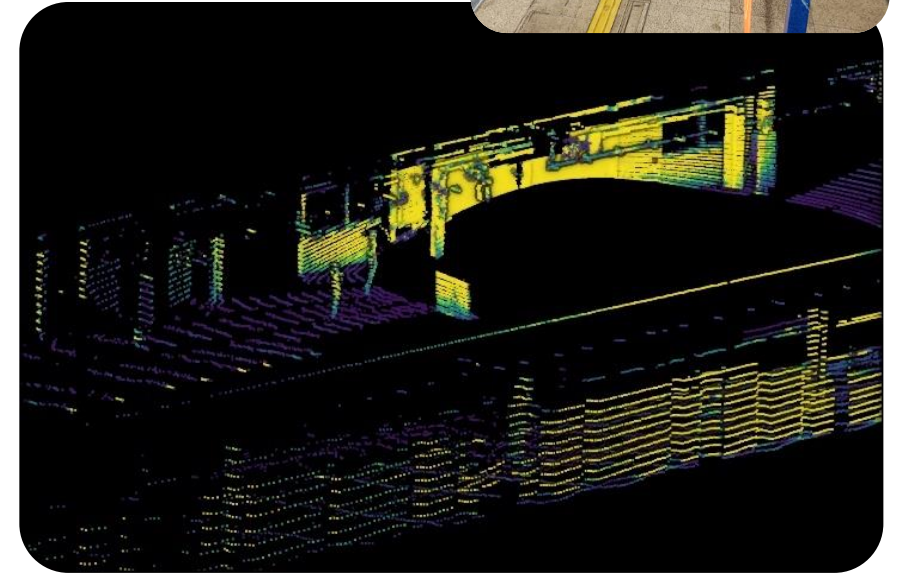
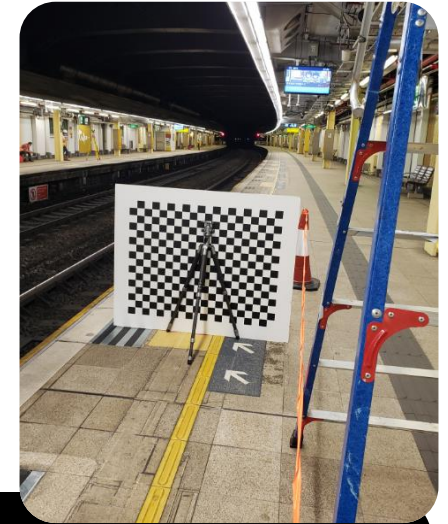


Similar design concepts are being applied to the light rail system in Hong Kong.

Management of Passenger Behaviour



LiDAR Crowd Control System



Tramway Track Small / Foreign Object Detection System



IRSC 2023 en 2024

- › IRSC 2023 in Zuid Afrika
- › IRSC 2024 in Oostenrijk
- › IRSC 2026 in NL?